

To: CABINET – 9 January 2012

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## REVENUE & CAPITAL BUDGET MONITORING EXCEPTION REPORT 2011-12

### 1. Introduction

1.1 The second full monitoring report for 2011-12 was presented to Cabinet on 5 December. This exception report, based on the monitoring returns for November, highlights the main movements since that report.

### 2. REVENUE

2.1 There are a number of significant pressures that will need to be managed during the year if we are to have a balanced revenue position by year end. The current underlying net revenue position by portfolio, before and after the implementation of assumed management action, compared with the net position reported last month, is shown in **table 1** below.

**Table 1: Net Revenue Position before and after Proposed Management Action**

Portfolio	Gross Position £m	Proposed Management Action £m	Net Position after mgmt action £m		Movement £m
			This month	Last month	
Education, Learning & Skills	-0.776	-	-0.776	-1.216	+0.440
Specialist Children's Services	+13.117	-	+13.117	+12.626	+0.491
Adult Social Care & Public Health	-2.537	-	-2.537	-2.581	+0.044
Environment, Highways & Waste	-3.299	-	-3.299	-3.548	+0.249
Customer & Communities	-0.081	-	-0.081	+0.126	-0.207
Regeneration & Enterprise	-	-	-	-	-
Finance & Business Support	-6.544	-	-6.544	-5.134	-1.410
Business Strategy, Performance & Health Reform	-0.848	-	-0.848	-0.926	+0.078
Democracy & Partnerships	-0.064	-	-0.064	-0.087	+0.023
<b>Total (excl Schools)</b>	<b>-1.032</b>	<b>-</b>	<b>-1.032</b>	<b>-0.740</b>	<b>-0.292</b>
<i>Schools (ELS portfolio)</i>	<i>+4.248</i>	<i>-</i>	<i>+4.248</i>	<i>+4.248</i>	<i>-</i>
<i>Schools (SCS portfolio)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<b>Schools (TOTAL)</b>	<b>+4.248</b>	<b>-</b>	<b>+4.248</b>	<b>+4.248</b>	<b>-</b>
<b>TOTAL</b>	<b>+3.216</b>	<b>-</b>	<b>+3.216</b>	<b>+3.508</b>	<b>-0.292</b>

2.2 **Table 2** shows the forecast underlying gross position **before** the implementation of proposed management action, compared with the gross position reported last month.

**Table 2: Gross Revenue Position before Management Action**

Portfolio	Variance		Movement £m
	This Month £m	Last Month £m	
Education, Learning & Skills	-0.776	-1.216	+0.440
Specialist Children's Services	+13.117	+12.626	+0.491
Adult Social Care & Public Health	-2.537	-2.581	+0.044
Environment, Highways & Waste	-3.299	-3.548	+0.249
Customer & Communities	-0.081	+0.126	-0.207
Regeneration & Enterprise	-	-	-
Finance & Business Support	-6.544	-5.134	-1.410
Business Strategy, Performance & Health Reform	-0.848	-0.208	-0.640
Democracy & Partnerships	-0.064	-0.087	+0.023

Portfolio	Variance		Movement £m
	This Month £m	Last Month £m	
<b>Total (excl Schools)</b>	<b>-1.032</b>	<b>-0.022</b>	<b>-1.010</b>
<i>Schools (ELS portfolio)</i>	+4.248	+4.248	-
<i>Schools (SCS portfolio)</i>	-	-	-
<b>Schools (TOTAL)</b>	<b>+4.248</b>	<b>+4.248</b>	<b>-</b>
<b>TOTAL</b>	<b>+3.216</b>	<b>+4.226</b>	<b>-1.010</b>

2.3 The gross underlying revenue underspend (excluding schools) is currently £1.032m as shown in table 1 above, which is a movement of -£0.292m from the net position after management action reported last month.

2.4 In the context of a savings requirement of £95m, increasing demands for services and the need to deliver the Children's Services Improvement Plan, an overall forecast underspending position is a considerable achievement. However there is a risk that this position could deteriorate, especially with the continually increasing demand for Children's Specialist Services. The position will be very closely monitored throughout the remainder of the financial year and every effort will be made to avoid any overspend at year end.

2.5 Table 2 shows that there has been a reduction of £1.010m in the overall gross position before management action since the last report. The main movements, by portfolio, are detailed below:

## 2.6 Education, Learning & Skills (ELS) portfolio:

The underspend on this portfolio has reduced by £0.440m to £0.776m this month which is due to:

2.6.1 +£0.340m SEN Home to School Transport - a reduction in the underspend from £0.439m to £0.099m. This is due to an increase in pupil numbers as, since October a further 65 SEN pupils require travel. There is a possibility of further savings due to the public sector strike resulting in school/class closures, but this could be minimal and will be hard to estimate until the November invoices have been processed.

If the numbers of pupils travelling continues at this higher level, the full year effect could be a pressure of between £0.6m - £0.7m. We are working with the Transport Integration Unit to establish the full impact of this.

2.6.2 +£0.100m Strategic Management & Directorate Support – an increase in the pressure from £0.402m to £0.502m as a result of an increase in the legal costs due to the number of schools converting to academies.

2.6.3 In addition, within the 14 – 19 year olds budget:

- there is a -£0.333m gross and a +£0.333m income variance relating to Skills Force. Historically, there was an agreement that schools pay KCC and KCC then passed the money on to Skills Force (an external organisation), but this policy has now ceased and schools pay Skills Force directly.
- Thanet Skills Studio is reporting a -£0.205m gross and +£0.205m income variance due to transferring with a school to academy status in year.
- Similarly, Dover Skills Studio is reporting a net variance of +£0.065m (-£0.069m gross and +£0.134m income) due to transferring with a school to academy status in year, but this will be offset by an underspend on the expanding vocational training project.

## 2.7 Specialist Children's Services (SCS) portfolio:

The pressure on this portfolio has increased by £0.491m this month to £13.117m. The movements above £0.1m are:

2.7.1 +£0.206m Fostering – an increase in the pressure from £6.556m to £6.762m due to:

- +£0.3m Legal Costs, based on the latest information from Legal following a reconciliation of the first 6 months' caseloads.
- -£0.094m on other fostering budgets, including a -£0.044m reduction against in-house non related fostering in respect of transport and specialist services and a -£0.050m reduction against independent sector fostering as a result of a reduction in weeks of support.

- 2.7.2 +£0.141m Assessment of Vulnerable Children – an increase in the pressure from £2.518m to £2.659m, mainly due to increased costs of agency social workers. Managers are now forecasting that current agency staff will remain for the full year, whereas previous forecasts assumed end dates within the last quarter of the financial year.
- 2.7.3 +£0.188m Strategic Management & Directorate Support – an increase in the forecast from a £0.1m underspend to a £0.088m pressure, which is due to several small increases all below £0.1m across a number of budgets.

## 2.8 Adult Social Care & Public Health portfolio:

The forecast underspend on this portfolio has marginally reduced by £0.044m this month from £2.581m to £2.537m. Although only a small movement overall, there are some larger compensating movements within this. The movements over £0.1m this month are:

- 2.8.1 -£0.106m Strategic Management & Directorate Support – a reduction in the pressure from £0.151m to £0.045m, the majority of this is due to savings within the efficiency team, which is currently operating with a smaller structure than was budgeted for, together with smaller movements on safeguarding adults and strategic commissioning.
- 2.8.2 -£0.309m Learning Disability Direct Payments – an increase in the underspend from £0.224m to £0.533m mainly against the gross budget, as a result of a lower take up from that assumed in the budget.
- 2.8.3 +£0.318m Older People Direct Payments – a reduction in the underspend from £0.548m to £0.230m as a result of both an increase of 28 clients in the month, coupled with the expected continued growth to year end.
- 2.8.4 -£0.186m Physical Disability Direct Payments – a reduction in the pressure from £0.359m to £0.173m mainly against the gross budget, as a result of a lower take up than previously assumed.
- 2.8.5 -£0.166m Learning Disability Domiciliary Care – an increase in the underspend from £1.099m to £1.265m largely reflecting the restatement of the forecast based on the trend of payments to external providers.
- 2.8.6 +£0.158m Older People Nursing Care – a reduction in the underspend from £0.242m to £0.084m due to a decrease in the forecast income expected as a result of restating the forecast to reflect the latest 3 month trend of client billing runs continuing for the remainder of the financial year.
- 2.8.7 -£0.176m Physical Disability Residential Care – a reduction in the pressure from £1.334m to £1.158m. This is mainly against the gross budget (-£0.151m) due to a net decrease of 5 clients, together with a slight over recovery of income against the Preserved Rights service.
- 2.8.8 +£0.508m Learning Disability Supported Accommodation – a reduction in the underspend from £0.599m to £0.091m. This is mainly due to:
- +£0.320m as a result of a specific bad debt provision, reflecting the directorate's prudence with regards to three S256 clients where three other local authorities are currently refusing to settle raised invoices;
  - +£0.214m pressure as a result of net changes to 9 clients;
  - -£0.080m reduction in the block beds contract.
- 2.8.9 -£0.172m Assessment of Vulnerable Adults & Older People – an increase in the underspend from £0.865m to £1.037m. The main client groups contributing to this overall movement are Mental Health -£0.108m and Learning Disability -£0.061m. The Mental Health movement is primarily in relation to the deletion of the director and associated posts and formation of the MH Professional Assurance Team – Social Care. The Learning Disability movement is as a result of staff leaving and vacancy management.

## 2.9 Environment, Highways & Waste portfolio:

The forecast underspend for this portfolio has reduced by £0.249m this month to £3.299m. This movement is due to:

- 2.9.1 -£0.100m following a review of activities in the Partnership and Behaviour Change element of the Waste Management budget.

- 2.9.2 +£0.349m shortfall in the forecast Commercial Services contribution. This is due to:
- +£0.150m due to the inability to absorb unbudgeted Total Contribution Pay (TCP) costs.
  - +£0.199m following a reduction in lease car numbers as a result of the decision by County Council in February to remove the essential user status which, as a consequence, means that staff are no longer eligible to renew their lease cars. This was factored into the net savings reported to Council. It is proposed that this shortfall is offset by a virement from the underspending reported within the Finance and Business Support (F&BS) portfolio in the current year. **Cabinet is asked to approve this virement of £0.199m from the F&BS portfolio.**
- 2.9.3 The current forecast position for the portfolio is predicated on waste tonnage reflecting levels experienced over the last two and a half years. If there was an unexpected spike in the level of waste entering the system, this would reduce the level of underspend currently reported. In addition, the main risk in the Highway's forecast is the severity of the winter. Whilst robust plans have been put in place to deliver winter services, a very severe winter could adversely affect the final outturn.

## 2.10 Customer & Communities portfolio:

The forecast position for this portfolio has improved by £0.207m this month to a small underspend of £0.081m. This is mainly due to:

- 2.10.1 -£0.147m Contact Centre & Consumer Direct – a reduction in the pressure from £0.181m to £0.034m. A virement from the F&BS portfolio of £0.307m was approved by Cabinet in September to offset the pressure arising from increased call volumes. This was predicated on the need to recruit 18 fte's in order to respond to falling performance indicators, with the desired impact of achieving an average answer rate of 80% of calls within 20 seconds (80/20) for high priority services, with this indicator reducing to 70/30 and 60/40 where appropriate. However, the service is currently achieving the required performance indicators but has to date only recruited 12 fte's, so has prudently not recruited to the full 18 posts, delivering £0.096m of the forecast movement. The service initially experienced difficulties in recruiting, due to a low response rate to the advertisement, so the remainder of the -£0.147m movement relates to savings derived from a phased introduction of staff. The performance indicators will be monitored to ensure the current performance is maintained or enhanced, so some of the £0.147m may be called upon in the future, but the current forecast assumes that this will not be necessary.
- 2.10.2 A number of minor variances across various budgets within the directorate accounts for the remaining £0.060m movement.
- 2.10.3 In future monitoring reports, there may be further underspends reported, with the library service currently experiencing an increased number of staff resignations as the roll-out of Radio Frequency Identification (RFID) technology progresses and the remaining libraries are upgraded. Whereas in the past any resignations have had to be back-filled whilst the roll out of the technology progresses, the equipment has now been implemented in 24 of the expected 34 libraries and is ahead of schedule, so back-filling is no longer required. The quantum of this is being assessed and will be reported in the next monitoring report. In addition, the directorate continues its policy of extended vacancy management targets and curtailing non critical expenditure, where it is not to the detriment of service delivery.

## 2.11 Finance & Business Support portfolio:

The forecast underspend for this portfolio has increased by £1.410m this month to £6.544m. This is due to:

- -£1.5m Early Intervention Grant smoothing money – following the Government reduction in this grant in the 2011-12 budget, we held a one-off contingency to smooth the effects of this reduction in the short term. However, we have been successful in achieving the efficiencies required earlier than anticipated enabling £1.5m of this smoothing money to be released. The draft 2012-13 budget proposals, released on 20 December, assume that £1m of this is transferred to reserves to support next year's budget.
- a £0.090m increase as a result of the need to bring in agency staff to cover vacancies that we could no longer carry within the Finance & Procurement Unit.

If the virement referred to in section 2.9.2 above is approved, then the underspend for this portfolio will reduce by £0.199m.

## 2.12 Business Strategy, Performance & Health Reform portfolio:

The forecast underspend for this portfolio has increased by £0.640m this month to £0.848m. This is largely due to the delivery of previously reported management action.

## 2.13 Democracy & Partnerships portfolio:

The forecast underspend for this portfolio has reduced by -£0.023m this month to -£0.064m due to a small movement in the forecast for the Democratic and Member Services unit.

## 3. CAPITAL

3.1 There have been a number of cash limit adjustments this month as detailed in **table 3** below:

**Table 3: Capital Cash Limit Adjustments**

	£000s 2011-12	£000s 2012-13
1 Cash Limits as reported to Cabinet on 5th December	336,806	273,751
2 Re-phasing agreed at Cabinet on 5th December		
Education, Learning & Skills (ELS)	-30,826	-9,378
Adults Social Care & Public Health (ASC&PH)	-5,333	640
Environment, Highways & Waste (EHW)	-366	216
Customer & Communities (C&C)	-255	255
Regeneration & Enterprise	-8,670	3,670
Business Strategy, Performance & Health Reform (BSPHR)	-660	660
3 Academies - changes to project costs and level of grant funding - ELS portfolio	-2,570	-41
4 Academy Unit Cost - increase in project costs - ELS portfolio	238	
5 BSF Unit Costs - reduction in costs - ELS portfolio	-3,721	-940
6 New Grant Funding - Transforming Shortbreaks - SCS	2,283	
7 Sittingbourne Northern Relief - reduction in project cost - EHW portfolio	-114	
8 Ashford Ring Road - reduction in external funding - EHW portfolio	-184	-20
9 Drovers Roundabout/M20 Junction 9 - additional grant funding - EHW portfolio	1,697	

	£000s 2011-12	£000s 2012-13
10 Victoria Way - additional grant funding - EHW portfolio	1,000	
11 Integrated Transport Scheme - new grant - EHW portfolio	100	
12 A2 Slip Road - transfer of commuted sum to revenue - EHW portfolio	-116	
13 Smartlink Ashford - removal of funding - EHW portfolio		-20,000
14 Ashford Station Forecourt - reduction in project cost - EHW portfolio	-125	
15 PROW Structural Maintenance - additional funding - C&C portfolio	194	
16 Euro Kent Road - reduction in General Capital Receipts - Regen portfolio	-212	
	<b>289,166</b>	<b>248,813</b>

3.2 The current forecast capital position by portfolio, compared with the position reported last month is shown in **table 4** below.

**Table 4: Capital Position**

	Real and Re-phasing Variance This month	Real Variance Last month	Movement This month
Portfolio	£m	£m	£m
Education, Learning & Skills	-2.182	0.514	-2.696
Specialist Children's Services	-0.005	0.211	-0.216
Adult Social Care & Public Health	-0.334	-0.015	-0.319
Environment, Highways and Waste	5.030	4.800	0.230
Customer & Communities	-0.098	-0.018	-0.080
Regeneration & Enterprise	-0.736	0.264	-1.000
Business Strategy, Performance & Public Health	1.927	1.335	0.592
Total (excl Schools)	3.602	7.091	-3.489
Schools	0	0	0
Total	3.602	7.091	-3.489

Since last month's report, the forecast outturn has reduced by £3.5m has detailed below:

### 3.3 Education, Learning & Skills portfolio:

The forecast has moved by -£2.696m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Basic Needs - Goat Lees Primary School (-£0.495m re-phasing and -£0.759m real variance): Re-phasing has become necessary as this project cannot progress until a land ownership dispute is resolved. The under spend is to fund the increased costs at Repton Park Primary School, see below.
- Unit Review (-£0.960m, re-phasing): the movement is due to the following:
  - **Sittingbourne Community College** (-£0.190m): spend has been on hold whilst legality of spend issues were resolved following the School's intention to transfer to Academy status on 1 January 2012. £0.770m has re-phased where the start of building was delayed whilst checks were made to ensure best value for projects at **Cage Green Primary School, Joy Lane Primary School and**

**West Malling Primary School.** All three projects expect to commence towards the end of December.

- **Special Schools Review Phase 2** (-£0.340m, re-phasing): feasibility works for this programme have been undertaken in house rather than by external consultants which has resulted in a reduction in the cost of development fees in 2011-12, this be re-phased added to the budget available for build cost which will not occur until 2012-13.
- **Repton Park Primary School** (+£0.334m, real variance): the overall project has increased from £4.8m to £6.1m due to the decision to increase the building from a 1FE to a 2FE following the difficulties in progressing the Goat Lees Primary School project. The increased costs are to be met from a transfer of funding from Goat Lees Primary School and additional developer contributions.
- **Specialist Schools – Ursuline College** (-£0.242m, re-phasing): a revised planning application for pedestrian access to the new sports facility has been submitted following an objection by the Highways Agency, the majority of the remaining project expenditure has been re-phased into 2012-13.
- **Modernisation Programme 2011-12** (-£0.200m, re-phasing): the main reason for the movement is due to the following:
  - Halfway House Primary School** (-£0.298m): the project is on hold while value engineering is undertaken, when completed this will result in the project being re-submitted to Cabinet for approval. Expenditure has been re-phased based on a mid February start date rather than the previously anticipated early January start.
  - Modular Classroom Programme** (+£0.232m): the previous forecast was based on estimated costs, the actual tenders indicate an increase in costs of £0.232m. This increase will be found from within the overall Modernisation programme by using the underspend against Children's Centre Maintenance (see below) and bringing forward funding from 2012-13.
  - Children's Centre Maintenance** (-£0.100m): the previous forecast reflected proposed virement of £0.250m to Business Strategy & Support. A review of spend has indicated the proposed transfer is reduced to £0.150m.
- **Vocational Programme** (-£0.147m, re-phasing): the reduction in cost and subsequent reduction in revenue support for the programme relates to the project at Senacre Skills Centre, where the school made the decisions to cut back elements of the proposed due to increasing costs.
- **Primary Improvement Programme** (+£0.135m, re-phasing): the main reason for the movement is due to the project at Richmond Primary School which has progressed faster than expected and will complete before Easter 2012.

Overall this leaves a residual balance of -£0.022m on a number of minor projects.

### 3.4 Specialist Children's Service portfolio:

The forecast has moved by -£0.216m. The main reason for this variance is due to:

- **Service Redesign** (-£0.216m, re-phasing): following feasibility studies only preliminary works will take place in this financial year with the major works commencing after March 2012

### 3.5 Adult Social Care & Public Health portfolio:

The forecast has moved by -£0.319m. The main reason for this variance is due to:

- **Transforming Social Care** (-£0.272m, re-phasing): the Swift Enhancement project is re-phasing due to a delay in the acquisition of several enhancements whilst requirements are reviewed.

Overall this leaves a residual balance of -£0.047m on a number of minor projects.

### 3.6 Environment, Highways & Waste portfolio:

The forecast has moved by +£0.230m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- **Energy and Water Efficiency Fund** (+£0.147m re-phasing and +£0.050m real variance): across the MTFP period additional expenditure of £0.275m is being forecast for school LED and other

projects, this is met from additional Salix funding, recycled KCC match funding and bringing forward 2012-13 funding.

- Major Scheme Preliminary Design (-£0.120m, real variance): there has been limited preliminary design work carried out in this financial year, which has indicated an underspend. It is proposed that the under spend is used to fund repairs required to Westwood Road and Victoria Road in Broadstairs following the unexpected collapse of the road surface.
- Highways Major Maintenance (+£0.120m, real variance): please see explanation above.
- Ashford Ring Road (+£0.100m, real variance): developer contributions funding this scheme were understated in the previous forecast.

Overall this leaves a residual balance of -£0.067m on a number of minor projects.

### 3.7 Customer & Communities portfolio:

The forecast has moved by -£0.080m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- The Beaney Centre (-£0.255m re-phasing and +£0.329m real variance): delays and potential increased costs that have been alluded to in previous reports have now been quantified and agreement reached with the contractor for a fixed contract sum of £8.7m. The total shortfall in funding is £0.769m, with KCC being required to contribute £0.329m and Canterbury City Council responsible for the remainder. The overspend will be funded from developer contributions and external income. There is re-phasing of £0.255m for the fit out costs as result of the revised hand over date. The anticipated opening of the building is scheduled for Autumn 2012.
- Tunbridge Wells Library (-£0.108m, re-phasing): the cost of this project is now based on the pre-tender estimates that reflect additional works of £0.126m necessary legislative requirements regarding access and fire safety, this has delayed start on the project until February 2012. The increased costs are to be funded by £0.118m from the DDA programme within Modernisation of Assets and £0.008m contribution from Tunbridge Wells Borough Council.

Overall this leaves a residual balance of -£0.046m on a number of minor projects.

### 3.8 Regeneration and Enterprise portfolio:

The forecast has moved by -£1.000m. The main reason for this variance is due to:

- Margate Housing (-£1.000m, re-phasing): the planning application for the re-development of Hotel Lesley has been submitted to Thanet District Council. Notification of the outcome of the application are expected the end of March/early April. No spend is expected to be incurred until 2012-13.

### 3.9 Business Strategy, Performance & Health Reform portfolio:

The forecast has moved by +£0.592m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Integrated Children's System (+£0.652m, real variance): this project totalling £1.326m has been included in the 2012-13 budget as part of the MTFP process but has not had official sign off yet and spend is required in this year. **Members are asked to approve the inclusion of the project and the prudential borrowing to fund this project.**

Overall there is a residual balance of -£0.060m on minor projects.

### 3.10 Capital Project Re-phasing

Normally, cash limits are changed for projects that have re-phased by greater than £0.100m to reduce the reporting requirements during the year. Any subsequent re-phasing greater than £0.100m is reported and the full extent of the re-phasing will be shown. The tables below summarise the proposed re-phasing this month.



**Table 5 – re-phasing of projects >£0.100m**

<b>Portfolio</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>Future Years</b>	<b>Total</b>
	<b>£k</b>	<b>£k</b>	<b>£k</b>	<b>£k</b>	<b>£k</b>
<b>Education, Learning &amp; Skills</b>					
Amended total cash limits	115,348	143,221	107,354	97,601	463,524
Re-phasing	-1,867	627	1,240	0	0
<b>Revised cash limits</b>	<b>113,481</b>	<b>143,848</b>	<b>108,594</b>	<b>97,601</b>	<b>463,524</b>
<b>Specialist Children's Services</b>					
Amended total cash limits	14,942	5	0	0	14,947
Re-phasing	-216	216	0	0	0
<b>Revised cash limits</b>	<b>14,726</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>14,947</b>
<b>Adult Social Care &amp; Public Health</b>					
Amended total cash limits	6,853	9,911	7,392	3,561	27,717
Re-phasing	-272	272	0	0	0
<b>Revised cash limits</b>	<b>6,581</b>	<b>10,183</b>	<b>7,392</b>	<b>3,561</b>	<b>27,717</b>
<b>Enterprise &amp; Environment</b>					
Amended total cash limits	96,490	54,993	51,893	257,168	460,544
Re-phasing	-3	-2	38	-33	0
<b>Revised cash limits</b>	<b>96,487</b>	<b>54,991</b>	<b>51,931</b>	<b>257,135</b>	<b>460,544</b>
<b>Customer &amp; Communities</b>					
Amended total cash limits	18,203	5,732	5,256	4,929	34,120
Re-phasing	-533	533	0	0	0
<b>Revised cash limits</b>	<b>17,670</b>	<b>6,265</b>	<b>5,256</b>	<b>4,929</b>	<b>34,120</b>
<b>Regen &amp; Enterprise</b>					
Amended total cash limits	5,592	12,219	7,500	2,500	27,811
Re-phasing	0	0	0	0	0
<b>Revised cash limits</b>	<b>5,592</b>	<b>12,219</b>	<b>7,500</b>	<b>2,500</b>	<b>27,811</b>
<b>Business Strategy &amp; support</b>					
Amended total cash limits	7,018	8,252	6,140	2,923	24,333
Re-phasing	-1,000	1,000	0	0	0
<b>Revised cash limits</b>	<b>6,018</b>	<b>9,252</b>	<b>6,140</b>	<b>2,923</b>	<b>24,333</b>
<b>TOTAL RE-PHASING &gt;£100k</b>	<b>-3,891</b>	<b>2,646</b>	<b>1,278</b>	<b>-33</b>	<b>0</b>
<b>Other re-phased Projects below £100k</b>	<b>-393</b>	<b>+407</b>	<b>-14</b>	<b>0</b>	<b>0</b>
<b>TOTAL RE-PHASING</b>	<b>-4,284</b>	<b>+3,053</b>	<b>+1,264</b>	<b>-33</b>	<b>0</b>

**Table 6** details individual projects which have further re-phased since being reported to Cabinet on 5<sup>th</sup> December.

	2011-12	2012-13	2013-14	Future Years	Total
	£k	£k	£k	£k	
<b>ELS</b>					
<b>Goat Lees Primary School</b>					
Original budget	+1,756	+1,500	0	0	+3,256
Amended cash limits	-480	+480	0	0	0
additional re-phasing	-309	-929	+1,238		0
<b>Revised project phasing</b>	<b>+967</b>	<b>+1,051</b>	<b>+1,238</b>	<b>0</b>	<b>+3,256</b>
<b>Halfway House Primary School</b>					
Original budget	+1,833	+367	0	0	+2,200
Amended cash limits	-855	+855	0	0	0
additional re-phasing	-298	+298	0	0	0
<b>Revised project phasing</b>	<b>+680</b>	<b>+1,520</b>	<b>0</b>	<b>0</b>	<b>+2,200</b>
<b>Unit Review</b>					
Original budget	+3,400	0	0	0	+3,400
Amended cash limits	-1,345	+1,339	+6	0	0
additional re-phasing	-960	+958	+2	0	0
<b>Revised project phasing</b>	<b>+1,095</b>	<b>+2,297</b>	<b>+8</b>	<b>0</b>	<b>+3,400</b>
<b>Special Schools Review - Approval to Plan</b>					
Original budget	0	+9,965	+10,000	+10,000	+29,965
Amended cash limits	+500	-500	0	0	0
additional re-phasing	-340	+340	0	0	0
<b>Revised project phasing</b>	<b>+160</b>	<b>+9,805</b>	<b>+10,000</b>	<b>+10,000</b>	<b>+29,965</b>
<b>C&amp;C</b>					
<b>Tunbridge Wells Library</b>					
Original budget	+113	+200	0	0	+313
Amended cash limits	+200	-200	0	0	0
additional re-phasing	-108	+108			0
<b>Revised project phasing</b>	<b>+205</b>	<b>+108</b>	<b>0</b>	<b>0</b>	<b>+313</b>
<b>EH&amp;W</b>					
<b>Energy and Water Efficiency Investment</b>					
Original budget	+884	+129	+125	+248	+1,386
Amended cash limits	-197	+100	+94	+3	0
additional re-phasing	+81	-83	+38	-36	0
<b>Revised project phasing</b>	<b>+768</b>	<b>+146</b>	<b>+257</b>	<b>+215</b>	<b>+1,386</b>

## 4. **RECOMMENDATIONS**

Cabinet is asked to:

- 4.1 **Note** the forecast revenue and capital budget monitoring position for 2011-12.
- 4.2 **Agree** the virement of £0.199m from the underspending within the Finance & Business Support portfolio to the Environment, Highways & Waste portfolio (see paragraph 2.9.2).
- 4.3 **Note** the changes to the capital programme.
- 4.4 **Agree** that £3.891m of re-phasing on the capital programme is moved from 2011-12 capital cash limits to future years.
- 4.5 **Agree** the inclusion of the Integrated Children's System project in the Business Strategy, Performance & Health Reform portfolio to be funded by £1.326m prudential borrowing (£0.652m in 2011-12 and £0.674m in 2012-13).